

Boston Children's Hospital's Determination of Need Community Health Initiative Update

Public Health Council

July 12, 2017

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Executive Director, Office of Community Health**



**Boston
Children's
Hospital**

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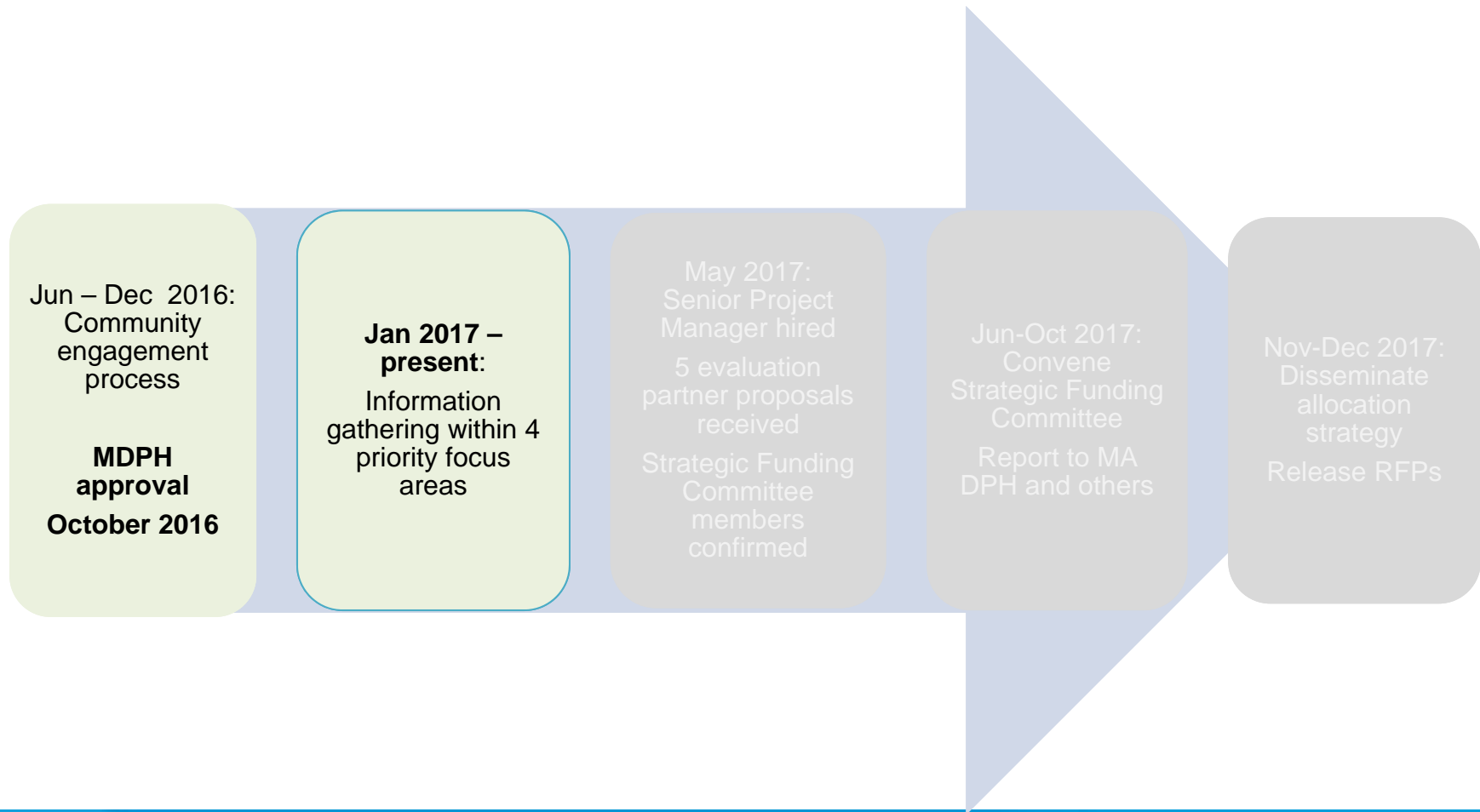
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Desired outcomes

- Public Health Council will have clarity on:
 - Current status of Boston Children's DoN Community Health Initiative (CHI) process
 - Ways Boston Children's has been ensuring continued community engagement related to the DoN CHI
 - Next steps for Boston Children's DoN CHI funding strategy process



Boston Children's DoN CHI: Updated timeline



Phase 1: Who was engaged for the community advisory committee?

- Boston Children's DoN CHI Community Advisory Committee members
 - State health department
 - Boston and Brookline health departments
 - Boston Mayor's Office
 - Boston Children's Community Advisory Board
 - Metro-area planning agency
 - Anti-poverty agency
 - Community health advocates
 - Community development corporations
 - Early childhood/education advocates
 - Linguistic/cultural minority advocacy agencies
 - Public housing tenants
 - Parents
- Advised community engagement process and connected BCH directly to families impacted by health inequities.

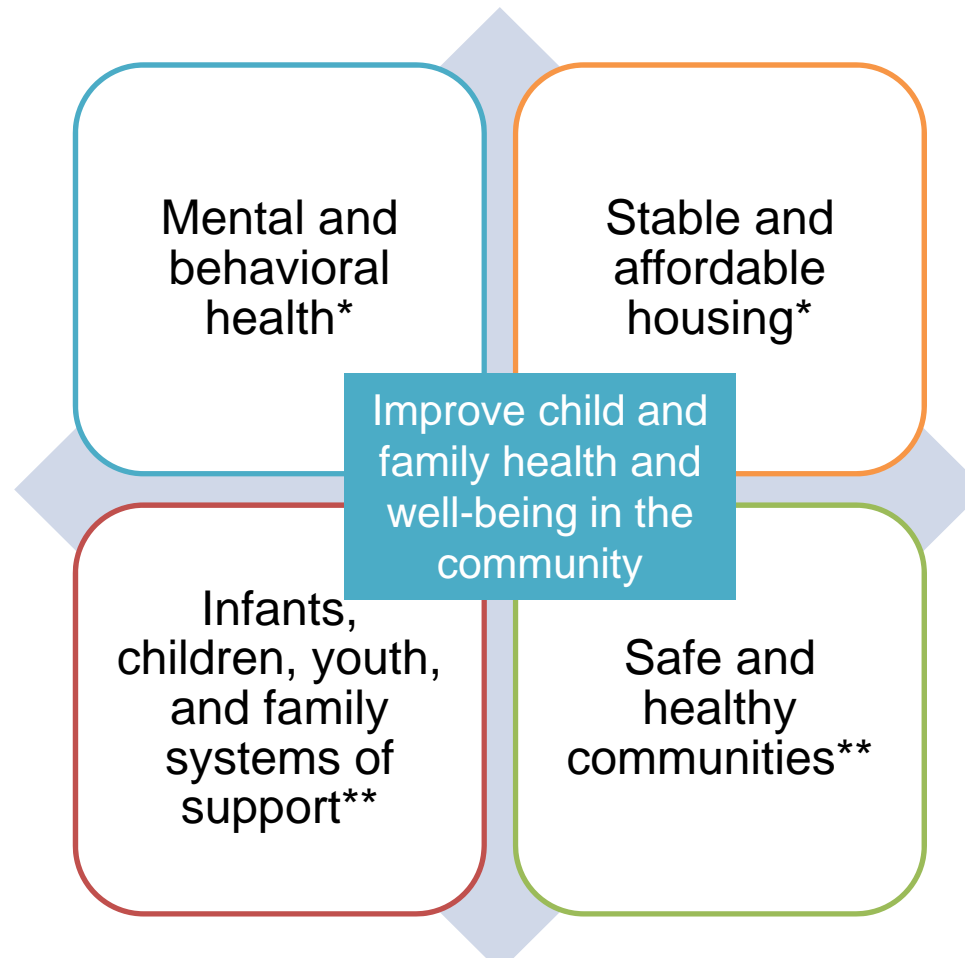


Phase 2: What did the community engagement process look like?

- 6 Community Advisory Committee meetings
- 6 Open community meetings
- Focus groups at gatherings in target communities
- 200 + residents were engaged
- Four priority areas for funding were identified



Community identified priority areas for Boston Children's DoN CHI



* Align with current EOHHS/MDPH focus issues 2 and 3 and MDPH DoN Health Priority 1 and 3 from Determination of Need Health Priorities Guideline January 2017, p. 5.

**Align with MDPH DoN Health Priorities 4, 5 and 6 from Determination of Need Health Priorities Guideline January 2017, p. 5.



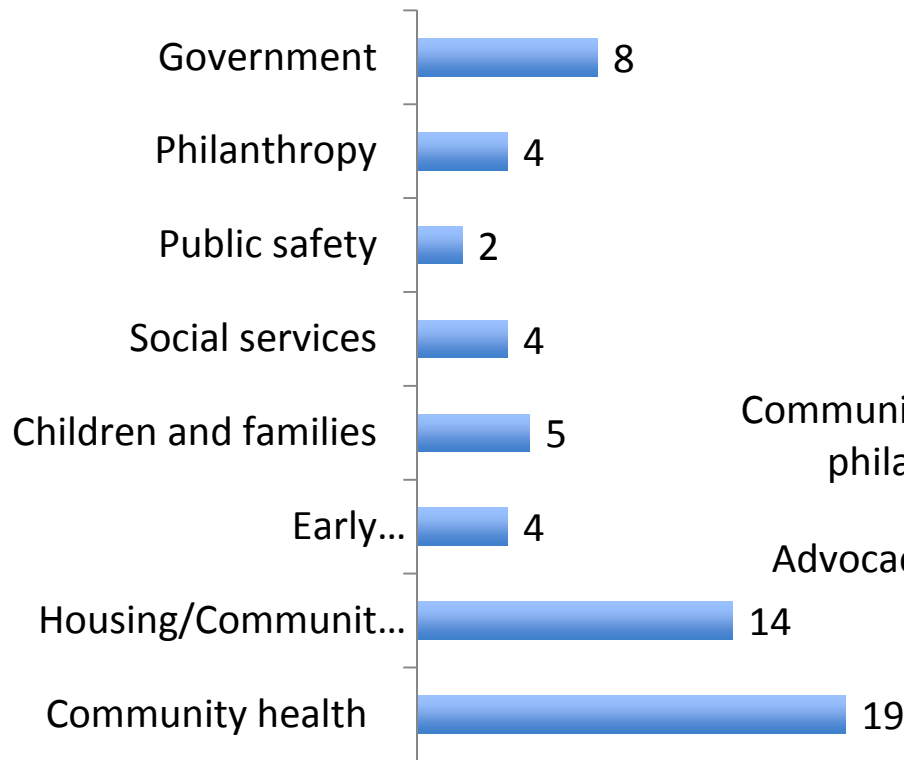
Priority area information gathering process

- January 2017 through present
 - Office of Community Health team members gathered information in each of the 4 priority areas;
 - Have spoken with approximately 60 content and field experts
- Evaluation partner will support development of evidence-based investment strategy

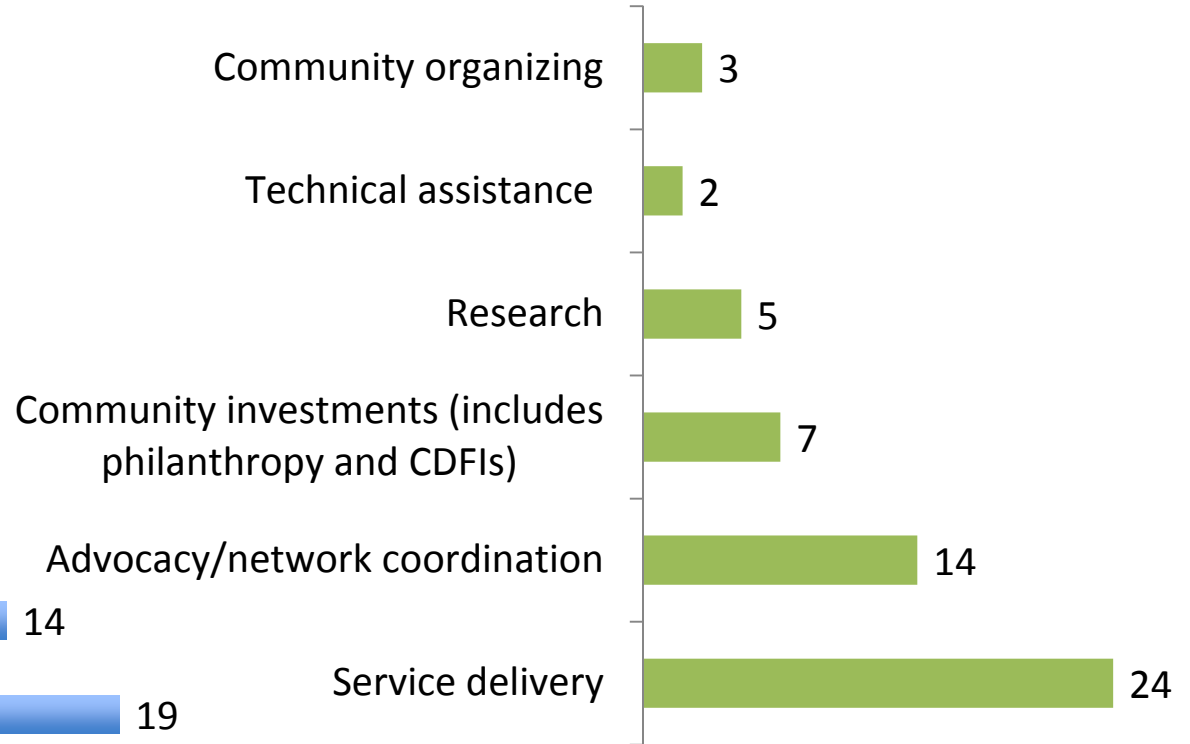


Number of organizations formally engaged in information gathering process

By sector



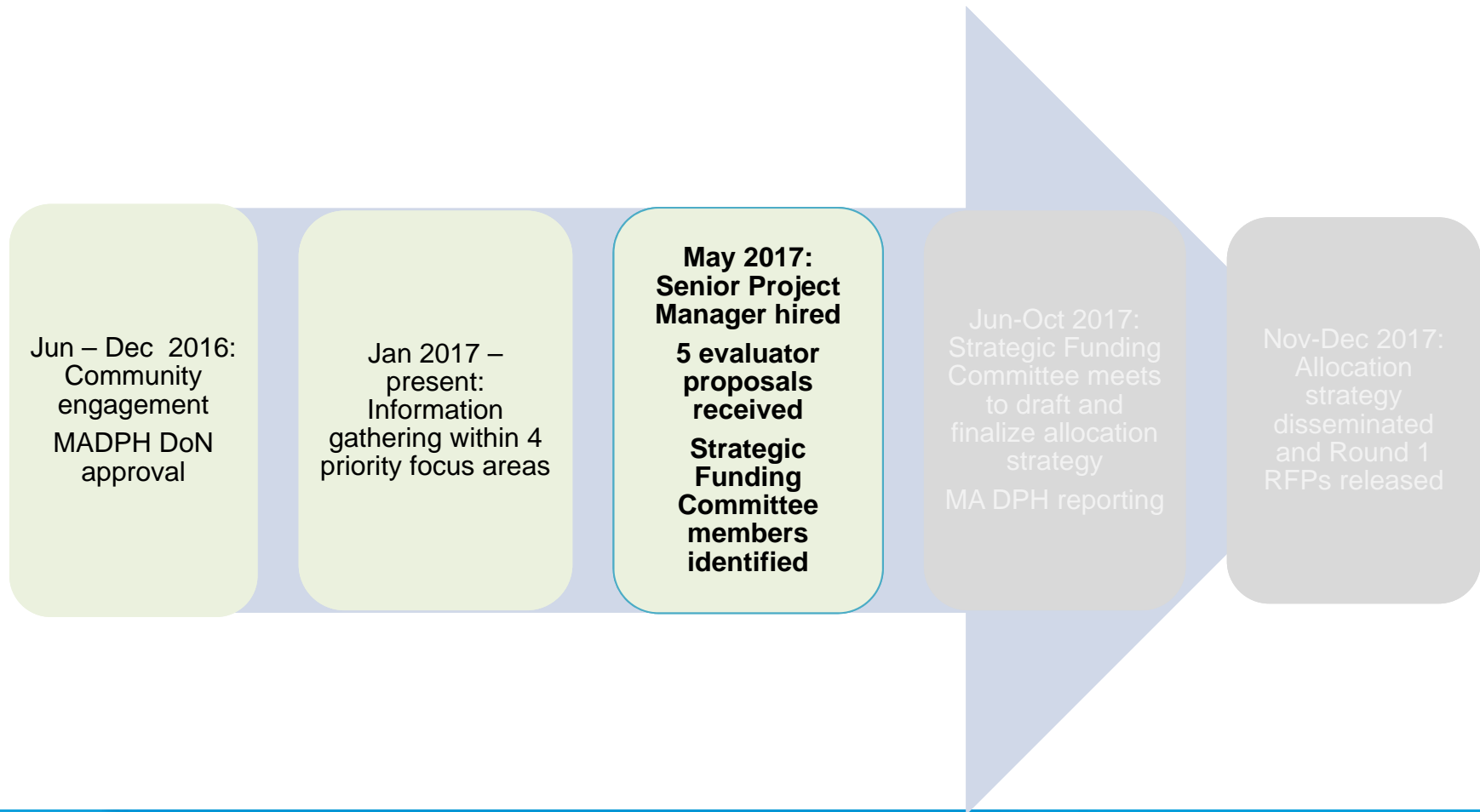
By core strategy



Data source: Office of Community Health DoN expert contact list 7/10/17. Note: Categories are not mutually exclusive.



Boston Children's DoN CHI: Updated timeline

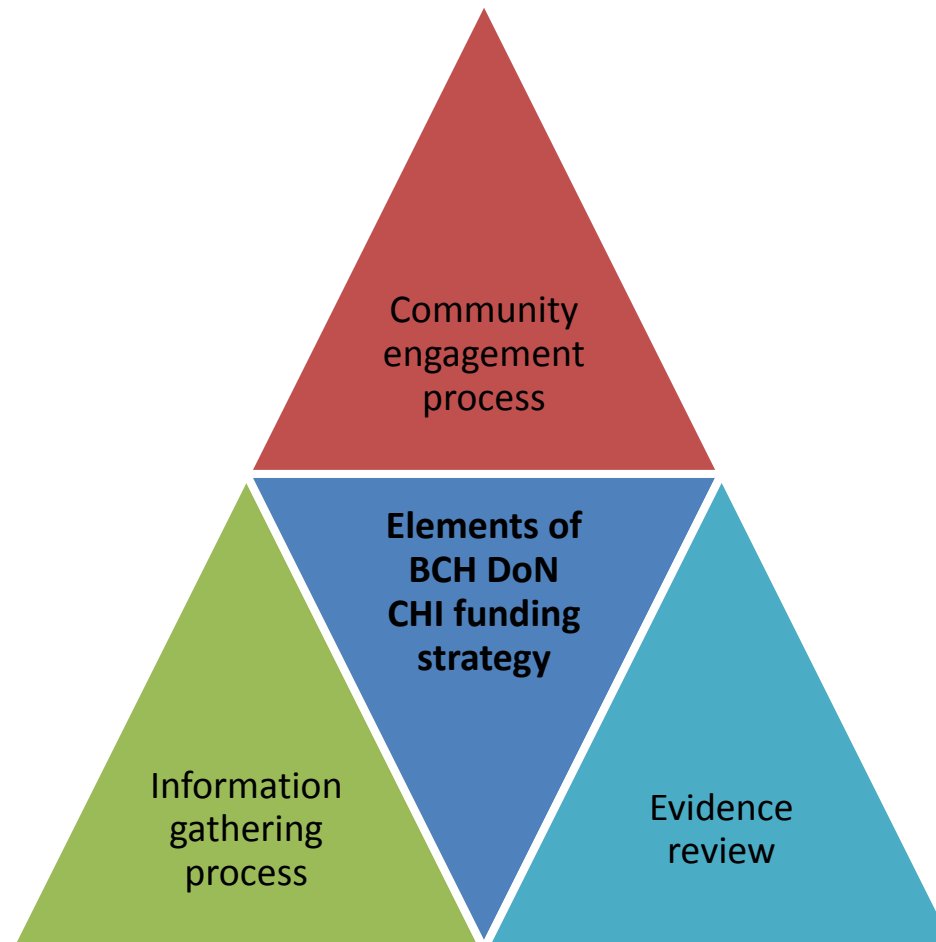


Phase 3: Boston Children's DoN CHI Strategic Funding Committee

- Role will be to decide upon the investment strategies across 4 priority areas
- Sectors/Expertise represented on the SFC
 - Boston adult and youth residents
 - Housing
 - Early Childhood/Education
 - Immigrant
 - Health equity and racial justice
 - Philanthropy
 - MA Department of Public Health
 - Boston Public Health Commission
 - Boston Children's Hospital



Evidence informed decision making



Elements of the Boston Children's DoN CHI funding strategy

Overarching principles

Priority area goals

Priority area strategies

Funding mechanisms

**Funding amounts and
resources**

Funding criteria

Dissemination



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Draft principles guiding the Boston Children's DoN CHI funding strategy

Improved health and well-being for children and families is when:

1. All children and youth, **especially those most negatively impacted by racial and ethnic health disparities**, have the opportunities and means to grow into healthy, happy, productive adults.
2. Children and families are empowered and supported to **advocate for good health** and the things that matter for good health.
3. Businesses, government, communities, organizations, and individuals **work together to build thriving communities** for children and families.
4. What's **already working** to reduce racial, ethnic, geographic, and economic inequities in health for children and families **is supported and improved**.
5. **Social and community health** services for children and families are **efficient and effective**.
6. Policy, system, and environmental **changes will have long term benefits for children and families**.



Ways Boston Children's is ensuring continued community engagement

- **Ongoing direct engagement**
 - 4 of 15 Strategic Funding Committee members participated in DoN CHI community advisory committee last year
 - Ongoing information gathering
- **Ongoing web and email communication**
 - DoN CHI information and updates on Boston Children's Hospital website pages
 - Transforming Tomorrow
 - Talk to Us
 - Office of Community Health
 - Periodic Boston Children's DoN CHI updates
 - Sent out to individuals who
 - a) have requested info on Transforming Tomorrow and Community Mission pages and/or
 - b) have been engaged through the Office's community health work



Ways Boston Children's is ensuring continued community engagement

- **Recent presentations and relevant email communications**
 - May 3: Boston Children's DoN CHI update email to list-serve of 800+ individuals
 - May 23: Boston Children's DoN CHI update to Community Advisory Board
 - June 9: Boston Children's DoN CHI update to Board Committee for Community Service
 - June 23: Follow up communication with DoN CHI Community Advisory Committee members
- **Reporting milestones**
 - Boston Children's Hospital Community Health Needs Assessment (November 22, 2016)
 - Summary of facilitated community process and Advisory Committee recommendations to the Strategic Funding Committee (December 2016)
 - Boston Children's Hospital Determination of Need Engagement Evaluation Report (January 13, 2017)



Communication

Boston Children's Transforming Tomorrow

Community Health Initiative (CHI)





Why is Boston Children's Hospital investing funds back into the community?


Boston Children's received approval for its building project through a state program called Determination of Need (DoN). This program is administered through the Massachusetts Department of Public Health (MDPH). Approval is required for all health care facilities that make a substantial capital expenditure. One condition is that the applicant creates a plan to spend 5 percent of the maximum capital expenditure (\$53 million in this case) on community health initiatives. Boston Children's will use the funds to improve the health and well-being of children and families.

How did Boston Children's get community input?

Boston Children's held six facilitated open community meetings, a city-wide meeting and focus groups from July through September 2016. For more details, [see our summary](#).

Source: BostonChildrens.org/CHI

Boston Children's Talk to Us update May 3, 2017



Dear friend,

I wanted to share an important update about how Boston Children's Hospital is investing in our community. As many of you know, the hospital is in the process of growing and revitalizing our facilities and buildings.

This expansion provides an opportunity for Boston Children's to contribute new funds to programs and projects that will improve the health of children and families. These funds will be in addition to our ongoing support for community efforts.

You can find more details [here](#) including:

- The priority focus areas for funding
- The types of programs and projects that will be eligible for funds
- Our process for making funding decisions

We're committed to keeping you updated on our progress. We anticipate providing more specific details about funding guidelines and the process in September 2017. In the meantime, keep in touch with us at TalkToUs@childrens.harvard.edu.

Best,

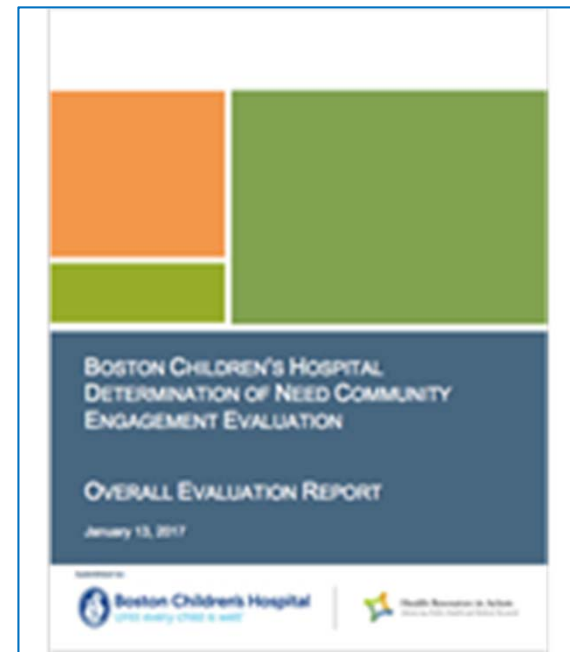
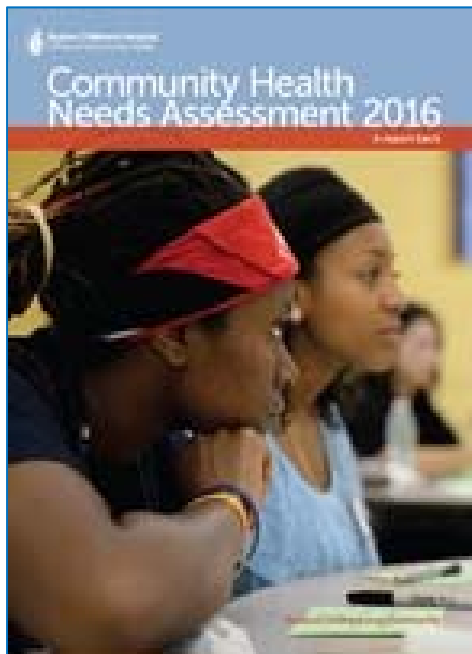
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HARVARD MEDICAL SCHOOL
TEACHING HOSPITAL

Communication

Boston Children's Office of Community Health Community Needs Assessment



Source: <http://www.childrenshospital.org/about-us/community-mission/community-needs-assessment>



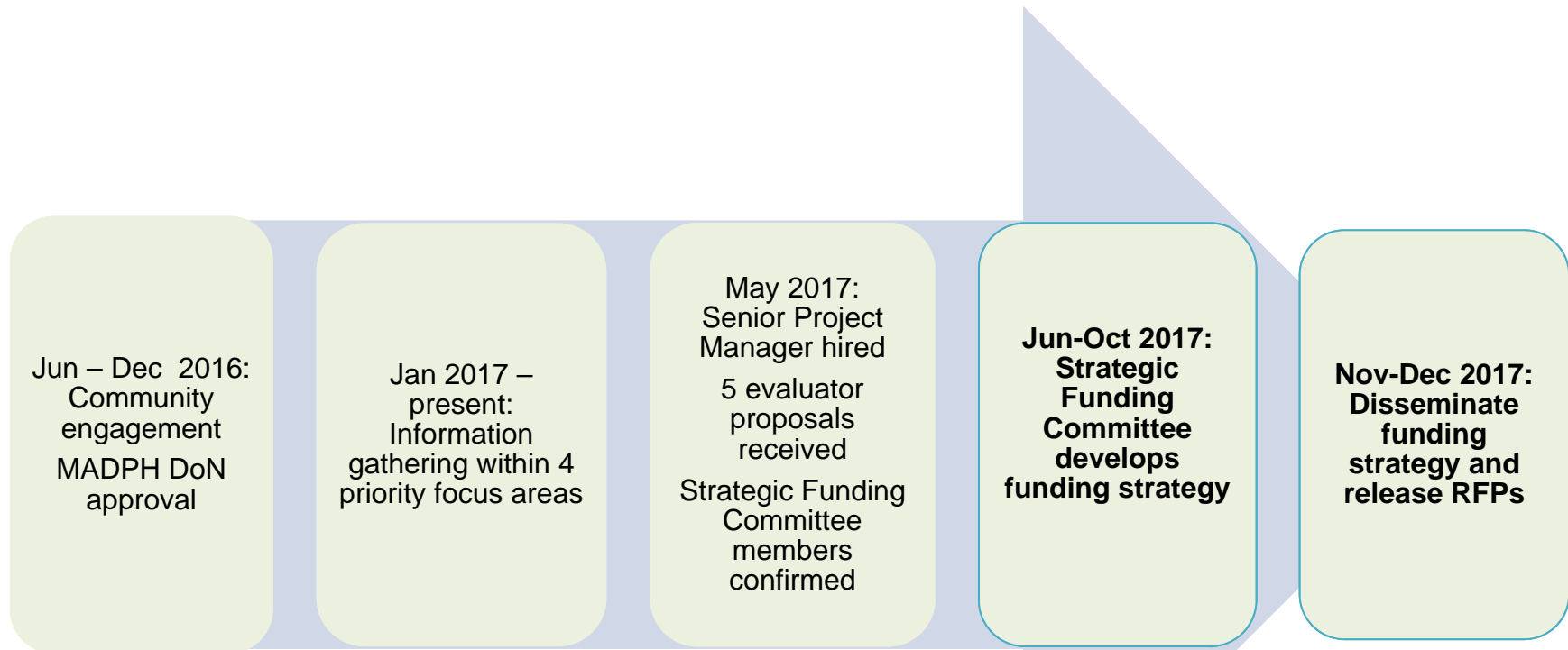
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Next steps for Boston Children's DoN CHI process

- Evaluation Partner chosen
- Strategic Funding Committee
 - Meeting #2, July 26, 2017, 5:30-7:30p: Decide on priority area goals
 - Meeting #3, August 16, 2017, 5:30-7:30p: Decide on strategies to achieve goals
 - Finalize Priority Area working definitions and backgrounders; Facilitated design
 - Draft and finalize allocation strategy (November 2017)
- Community engagement and communication
 - Community media roundtable, August 2017
 - Periodic updates via in-person presentation and email



Boston Children's Don CHI: Updated timeline



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Thank you for providing us with your ideas and feedback!
Your suggestions are very important and will help Boston Children's Hospital to plan future services and programs for children and families.

Visit: bostonchildrens.org/TalkToUs
Email us your ideas: TalkToUs@childrens.harvard.edu

We'll continue to update our website with information and report back to you about our future plans.



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Questions?



Back up slides



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Definition of elements of funding strategy

Term	Definition
Principles	Shared values essential to achieving improved child and family health and well-being in the community
Goal	What we hope to achieve
Strategy	How we hope to achieve goals (cross cutting and priority area specific)
Resources	Non-monetary supports needed for strategies to be successful (i.e. training, coaching, communications, evaluation)
Funding amounts	Monetary amounts that will be made available
Funding mechanism	Ways funds will be made available (e.g. BCH/OCH invitation, RFPs)
Funding criteria	Standards that need to be met to receive funds
Dissemination strategy	Plan of action to get the word out about funding opportunities



4 priority area working definitions

Priority area	Working definition
Mental and behavioral health*	The states of well-being in which a child and family realize their abilities, can cope with normal stresses of everyday living, can learn and work productively and fruitfully, and can make a contribution to their family and community.
Stable and affordable housing*	Stable and affordable housing includes freedom from the risk of losing housing, the ability to maintain quality housing, and the availability of resources and supports to ensure secure access to quality housing for children and families.
Infant, youth, and families systems of support**	Safe, stable, quality, and equitable opportunities for playing, learning, and working are available for infants, youth, and families.
Safe and healthy communities**	Communities where children and families have opportunities and access to the means and resources for their health and well-being.

* Align with current EOHHS/MDPH focus issues 2 and 3 and MDPH DoN Health Priority 1 and 3 from Determination of Need Health Priorities Guideline January 2017, p. 5.

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Priority area sub-foci

	Community engagement process	Information gathering process
1. Mental and behavioral health	<ol style="list-style-type: none"> 1. Trauma Prevention/Intervention /Treatment 2. Build public awareness 	<ol style="list-style-type: none"> 1. Workforce development 2. Capacity building for parents, providers, teachers, and other caring adults
2. Stable and affordable housing	<ol style="list-style-type: none"> 1. Advocacy, policy, home ownership 2. Affordability for everyone not just low-income residents 	<ol style="list-style-type: none"> 1. Address unique needs of children and youth experiencing housing instability (e.g. youth-specific sheltering) 2. Foster cross-sector collaborations and innovative investment approaches 3. Support/expand counseling and education to families facing eviction and housing instability

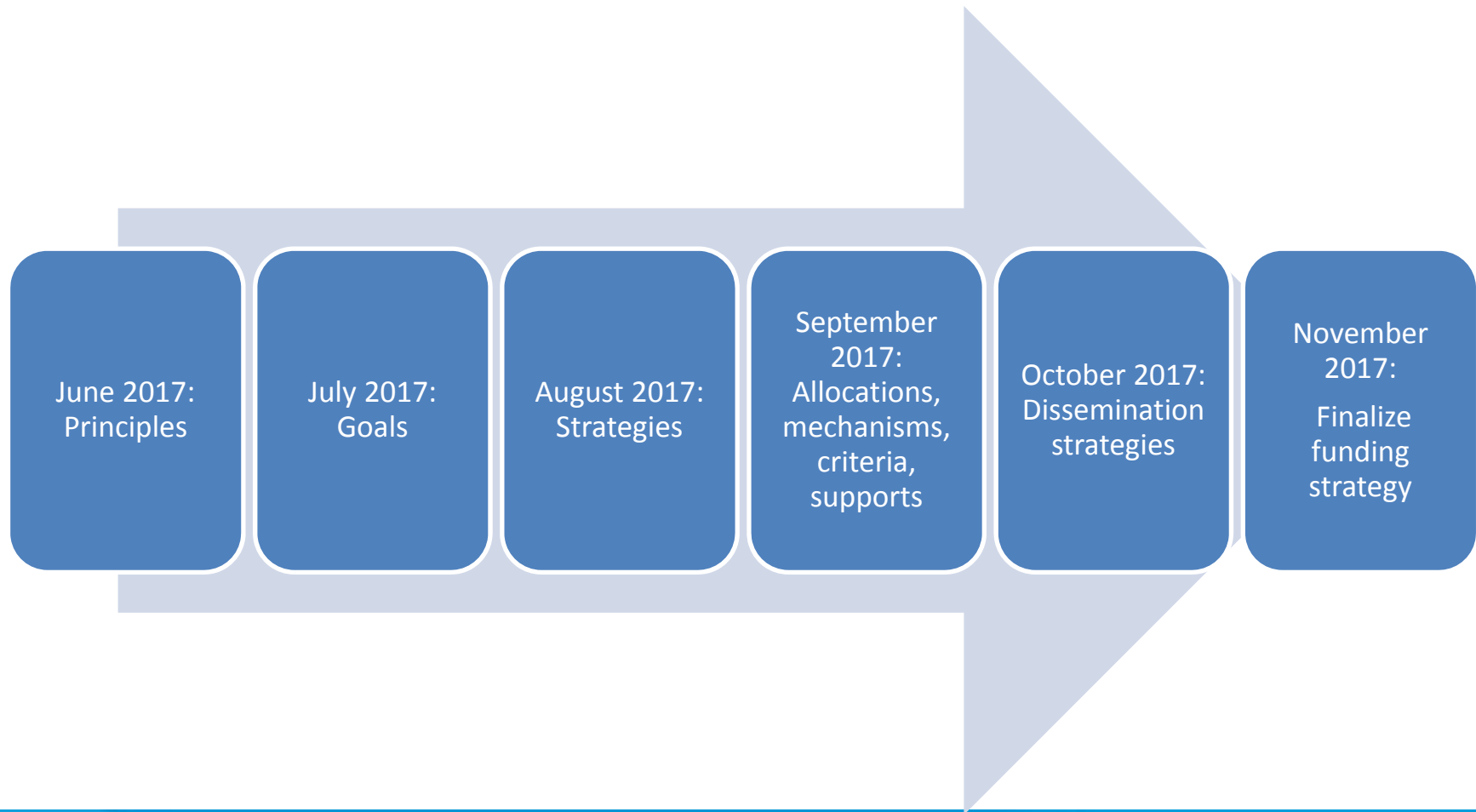


Priority area sub-foci

	Community engagement process	Information gathering process
3. Safe and healthy communities	<ol style="list-style-type: none"> 1. Employment 2. Food access 3. Physical activity 	<ol style="list-style-type: none"> 1. Enhance coordination and collaboration across food security system 2. Strengthen youth support systems through integration of existing services and expanding opportunities 3. Enhance and maintain existing green spaces 4. Improve police and community relations
4. Systems of support for infants, youth, and families	<ol style="list-style-type: none"> 1. Early education and care 2. Family and parenting support 3. School to career readiness and success 	<ol style="list-style-type: none"> 1. Continue to support tailored interventions during critical developmental periods (e.g. 0-5 interventions) 2. Move supports upstream 3. Potential opportunities for support and collaboration around sexual and reproductive health and bullying/suicide



Strategic Funding Committee process overview



Next steps for Strategic Funding Committee

What	Who	By when
Update Public Health Council on today's meeting and draft principles	Shari	July 12
Synthesize information from community engagement process, information gathering process, and literature in 4 backgrounders	Tara and Debbie	2 weeks prior to next meeting
Committee members review backgrounders to familiarize with issues	All	Next meeting
Committee members have 1 conversation related to 1 priority area: 1. Stable and affordable housing 2. Mental and behavioral health 3. Safe and healthy communities 4. Infant, youth, family systems of support	All	Next meeting
Finalize principles for approval at next meeting	Tara, Debbie	Next meeting

